

EXHIBIT C

**From:** [Stevenson, Susan N](#)  
**To:** [Miguel Ntutumu Evuna Andeme](#); [Alberto Fernandez](#)  
**Subject:** RE: Final Panel Meeting request  
**Date:** Friday, May 14, 2021 2:20:57 PM

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Don Miguel,

Don Alberto and I have signed the agreement that you developed for the provision of enough vaccines for the entire population of Equatorial Guinea, as well as the infrastructure, public awareness campaign, and necessary incinerators for the vaccination program.

Your proposal below would vaccinate less than half the number of people with a much longer time delay. Having personally contacted both Moderna and J&J, I know that the fastest, most economical route to obtain and administer vaccines is through COVAX. Your proposal does not reflect the necessary infrastructure and capacity-building measures for a successful program and would allow COVID to circulate unchecked through your country. There is simply no reasonable justification for delay.

I urge you to confirm your rejection of your own proposal so that the panel can advance. I do not support your alternative proposal given its unacceptable gaps in coverage and delay in implementation at this critical junction in the worldwide pandemic.

Susan

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**From:** Miguel Ntutumu Evuna Andeme <[miguelntutumu@egembassydc.com](mailto:miguelntutumu@egembassydc.com)>  
**Sent:** Friday, May 14, 2021 1:24 PM  
**To:** Alberto Fernandez <[afernandez@memri.org](mailto:afernandez@memri.org)>; Stevenson, Susan N <[StevensonSN@state.gov](mailto:StevensonSN@state.gov)>  
**Subject:** Final Panel Meeting request

Dear Panel,

Please allow me to thank you for your patience in waiting for the third signature and feedback. You can rest assured we are in complete agreement that all funds must go for the procurement of vaccines and we very much thank Amb. Stevensons efforts in providing the reviewed proposals, but our Government has concerns with the UN proposal as it commits only 8 million dollars (Moderna Vaccines) for the procurement of Vaccines and 11 million for operating costs.

Please note that the EG Government has narrowed the approved vaccines to one, only MODERNA.

For that reason the Government asked MCDI for a proposal **for the exact same concept** and the numbers in our view, are more favorable for the people of Equatorial Guinea. MCDI's proposal commits to purchasing 14.3 million dollars worth of Moderna vaccines which are 572k doses (30.000 more vaccines than what the UN-COVAX would provide). Their operating cost is 3.7 million dollars. They also have training and capacity building of healthcare personnel for 516.000 dollars.

MCDI has also committed to provide the first doses by February 2021. COVAX has a number of

problems of concern such as its lack of transparency and lack uncertainty as to how or when they will deliver, In sharp contrast to MCDI, which presented a very clear and precise proposal. They have a pivotal role in EG and are a leading force in the fight against COVID19 in the country, plus it is an american company.

From the beginning of these negotiations, I have always stressed the importance for our Government to help as many people as possible and to make a deal that will satisfy all parties involved. I would therefore like to request the distinguished Panel for one more panel meeting for the opportunity to review the MCDI proposal and make the final decision amending point 3 of Section III of the document. If we are in agreement I shall sign the Decision immediately.

Best Regards

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**Miguel Ntutumu Evuna**